

Ms. Greene presented the 2022-2027 Strategic Plan Mission and Vision Statements:

The draft document, which included the proposed mission and vision statements, as well as the updated values, institutional goals, and strategic objectives, was distributed to the members in attendance for discussion.

Based on all of the feedback from the college community, the subcommittee drafted a final version of the mission and vision statements. They are presenting it today for a vote by the SPC so it can be presented to the Board of Trustees for their approval.

Any changes suggested will need to go back to the subcommittee for another review before presenting it again to the SPC for a vote. Once approved by the SPC, it will be presented to the Board of Trustees for their review and vote.

- o It was suggested that the currently proposed Vision Statement is leaving out a whole group of organizations, such as non-profits and industries. Is there a way to be more inclusive than

The previous draft only hcf" ōwff gpv." hco kkgu." cpf" eqo o wpkkguö0 " Vj g" subcommittee did discuss that previously and decided vq"cf f"ödwulpguuguö0"K'y cu" felt that to be more inclusive, it should be kept as broad as possible and those organizations mentioned could fall under communities or businesses.

A vote was taken and the draft document was approved unanimously by the voting members in attendance. At this time, Dr. Bonahue will be notified that the document has advanced to the next stage and, in conjunction with Legal Af00000()-1ropos2no4()-8(v)20(o)20(t)18(e)JTJETQ0.0000092 0 612 7

Looking at trends in higher education, especially community colleges, there has been a dip in enrollment, starting before COVID. Cabinet members have decided to create an enrollment goal this year. Based on the last five years (Fall, Winter, Spring, and Summer 2018-2023), a regression analysis has been conducted looking at enrollment and other financial components. It has been decided that the goal will be a 2% increase both in unduplicated headcounts and FTE. This means we have a goal for Fall 2023 of 20,463 students, which is 2% above where we were at census last fall. The census includes new students, transfer students, continuing students, and Beacon and Early College students.

As we move forward, there will also be a retention goal, which will be established after graduation when we can see who is still here from last Fall. At some point there will also be a goal for new students (includes first-time and transfer students) and continuing students.

The high school population on Long Island is decreasing. One of the things that was successful for us in the Spring is that while we were able to get new and transfer students, the number of continuing students from Spring 2022 to Spring 2023 went up by about 1%. While that increase is promising, we also know that Fall is the litmus test and right now we are at 34% of our enrollment goal for Fall 2023. As of this semester, we had a week earlier of priority registration so we have a lot of work to do as an institution between now and the fall semester.

The enrollment reports will continue to grow and evolve as we add more information. The long-term goal is to add these reports into a dashboard instead of sending them by email. That dashboard will not be forward facing so you will need to log in to access it. OPIE is working extremely short staffed so please be patient as we continue to work on this.

The Office of Student Affairs is currently tracking continuing students who are not in a position to help.

- It was noted that students are waiting longer now than ever before to register for classes. It was suggested that one reason for this could be that four-year schools are making decisions and putting students on waitlists later than in previous years and those students are waiting to see if they get in before finally deciding to attend Suffolk.
- Another reason suggested was that students are waiting for their final grades to be posted to help guide their registration needs. Faculty are encouraged to look at the gradebook in Brightspace, if the faculty are using it. Faculty will be asked to use the gradebook in Brightspace and that may or may not help students in

- In terms of presentations and discussions during our meetings, what are some things that you would like to learn more about?
 - Financial Aid
 - Data narrative activities
 - Operational goals, strategic objectives, key performance indicators, and how to connect them to our operational planning
 - Revisit the idea of master plans for the institution

Normally at the last meeting of the academic year, we look at the Report of Institutional Effectiveness and the Factbook.

- The Historical Enrollment Dashboards on the OPIE webpage has replaced the Factbook.
- Now we are working on revamping the Report of Institutional Effectiveness to include the seven key performance indicators, our enrollment, retention, transfer, and graduation rates, success in a math and english course, as well as a few others from our 22 strategic objectives. This will be presented in September.

The floor was opened to additional questions, comments, or concerns.

As many of you know, Dr. Mark Harris, our Vice President of Business and Financial Affairs, is leaving us. We want to thank Mark for all hi